



Market-Focused Businesses		Primary Products*	Markets	Customer-Focused Solutions	Major Customers	Customer Benefits
Automotive Systems		Torque and traction technologies (axles, driveshafts and drivelines), structural and chassis technology solutions (structures and steering and suspension components), brake and clutch systems, and systems integration technology (including advanced modularity concepts and systems).	Personal and light vehicles, including passenger cars and vans, sport utility vehicles, pickup trucks, commercial vans, and motorcycles. Markets encompass two-wheel, four wheel, and all-wheel-drive vehicles for on- and off-road applications.	Solutions based on a solid foundation of core products, bolstered by broad, under-vehicle technologies; strategic collaborative relations (such as GETRAG); demonstrated systems integration success; and global reach. Environmentally focused innovations enhance overall vehicle performance and comfort.	Ford, DaimlerChrysler, General Motors, Toyota, Volkswagen, Isuzu, Nissan, Fiat, BMW, and China Motor.	Customer focus and alignment, focus on innovation and technology, operational excellence, and systems integration technology. Wide array of electronic torque and traction products, magnetic-pulse welding, patented hydroforming process, and space frames. Total systems development and value chain management.
2001 Sales	\$3.7 Billion					
Major Facilities	78					
Technical Centers	26					
People	21,600					
Group President	Bill Carroll 32 years of service					
Automotive Aftermarket		Brakes, filtration products, chassis products, and engine management products.	Traditional aftermarket, retail, original equipment, original equipment service, and co-manufacturing.	Order-fill rates of 96 percent or higher, 48-hour distribution turnaround, and competitively priced products.	NAPA, CARQUEST, Parts Plus, General Motors, and Pep Boys.	Inventory management system management, 96-percent or higher fill rates, and 48-hour distribution turnaround.
2001 Sales	\$2.5 Billion					
Major Facilities	90					
Technical Centers	11					
People	19,000					
Group President	Terry McCormack 28 years of service					
Engine and Fluid Management		Gaskets; sealing systems; thermal acoustical shields; cam covers; powertrain plastics; piston rings; cylinder liners; heavy-duty cams; engine anti-friction bearings; fuel cell products; and pumping, routing, and thermal management products (vehicular and non-vehicular).	Automotive, commercial vehicle, off-highway, recreational vehicle, and small engine.	Global collaborative solutions that provide complete engine sealing systems, power cylinder systems, and complete fluid management systems that enhance fuel economy, improve durability, and reduce emissions.	Ford, Visteon, DaimlerChrysler, General Motors, Caterpillar, and PSA.	Technologies for emission reduction, oil consumption reduction, and fuel economy. Vehicular electric systems (42-volt); fuel cells for residential, commercial, and automotive markets; and hybrid/alternative-energy vehicles.
2001 Sales	\$2.1 Billion					
Major Facilities	99					
Technical Centers	19,400					
People						
Group President	Mike Laisure 28 years of service					
Heavy Vehicle Technology and Systems		Front-steer axles, single- and tandem-drive axles, trailer axles, chassis and air-ride suspension modules, brakes, and driveshafts.	Global commercial vehicle market, including medium-duty (Class 5-7) and heavy-duty (Class 8) markets.	Complete axle and suspension modules, chassis modules, torsionally tuned systems, and enhanced customer service under the Roadranger® banner (through relationship with Eaton Corporation).	PACCAR (Kenworth and Peterbilt), Mack, Navistar, Ford, General Motors, and DaimlerChrysler (Freightliner).	Transportation and logistics business (DTF), intelligent systems, and complete modules and suspensions.
<i>Commercial Vehicle Systems</i>						
2001 Sales	\$1.1 Billion					
Major Facilities	16					
Technical Centers	2					
People	4,100					
Group President	Nick Cole 33 years of service					
Off-Highway Systems		Single-reduction and planetary axles, brakes (dry disc, hub and drum, and wet disc), transaxles, transmissions, electronic controls, driveshafts and end fittings, and modules and systems.	Construction, agricultural, mining, specialty chassis, forestry, material handling, leisure-utility, outdoor power equipment, and industrial.	Global drivetrain product and service solutions - from individual products to complete, electronically controlled systems. Intense focus on enhancing customer, distributor, and end-user productivity.	Agco, Case New Holland, Deere & Co., Manitou, and Tamrock.	Local product and service delivery capability in all regions; advanced electronic control, diagnostic, and monitoring collaboration in product design with customers; and major global engineering centers with regional satellite services.
2001 Sales	\$620 Million					
Major Facilities	11					
Technical Centers	3					
People	3,400					
Group President	Nick Cole 33 years of service					

*Bold type denotes foundation products